

Customer Feedback Policy

Overview:	This policy sets out our approach on how we will deal with the different types of feedback we receive from our customers
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Contents

Contents	2
1. Introduction/ policy statement.....	3
2. Scope and exemptions	3
3. Policy detail & definitions	3
3.1 Compliments and Comments	3
3.2 Complaints	3
3.3 What is not a complaint?	4
3.4 Who can make a complaint, compliment, or comment?.....	5
3.5 How a complaint, compliment or comment can be made.....	5
3.6 Complaints made via social media	5
3.7 Anonymous Complaints	5
3.8 Designated Persons	6
3.9 Housing Ombudsman, Property Ombudsman and Financial Ombudsman.....	6
3.10 Education Skills Funding Agency.....	6
3.11 Early Years Foundation Stage	7
3.12 Construction	7
3.13 Compensation	8
3.14 Unreasonable and resource intensive customer behaviour	8
4. Group Principles 'Making it Right'	8
5. Access and communication	9
6. Associated documents	9
6.1. Associated legislation, regulation and guidance	9
6.2. Associated The Regenda Group / Group documents / guidance	10
7. Equality, diversity and human rights.....	10
8. Quality management.....	10
9. Risk management.....	11

1. Introduction/ policy statement

A hallmark of The Regenda Group brand is First class customer service, as set out in our Group Corporate Plan, and having a clear and accessible Customer Feedback Policy is a fundamental tool within our Customer Focus Strategy.

The Group is committed to developing an organisational culture of customer focus where everyone is responsible for delivering our service and when something goes wrong, the way we respond will reflect our values. It matters to us what our customers think - we want to know where a service may have fallen short of expectations so that we can put things right, or where we have provided a fantastic service so that we can learn and further improve.

We are committed to fairness and equality for all and aim to have a flexible, open, and transparent approach to customer feedback. Complaints, compliments, and comments are welcomed and seen as a way of gaining valuable insight into the services we offer. We will listen to our customers, treat them with respect and work hard to get the right outcome for them and the organisation.

This policy sets out how The Regenda Group deals with customer feedback and is supported by a set of procedures, which explain the processes for complaint handling and recording compliments and comments.

This policy supports the Service and Product Excellence Pillar of the Group Corporate Plan and is integral to the successful delivery of all other strategic objectives around our brand, our people, growth and efficiencies and value for money.

2. Scope and exemptions

The Regenda Group is made up of Regenda Homes and its' wholly-owned subsidiaries; Redwing (private rented properties, leasehold and apartment block management and shared ownership and sales), M&Y Maintenance and Construction, McDonald Property Rentals (which is a subsidiary of Redwing), Petrus Community, Positive Footprints, Centre 56 and The Learning Foundry.

This over-arching policy will apply to all members of The Regenda Group. However, Group members will have documented processes to reflect the needs of a diverse customer base and comply with individual operating practices and regulatory requirements.

3. Policy detail & definitions

3.1 Compliments and Comments

We define a compliment as 'any feedback which tells us that we have provided a service well, or how helpful a member of staff (or another person acting on our behalf) has been'. When we receive a compliment, we will acknowledge it, record it, and forward it to the relevant person/team and their manager. If we can learn from this, we will advise the person making the compliment of any action taken.

We define a comment as 'an idea, suggestion, or opinion on how we can improve our services'. When we receive a comment, we will record this and pass it on to the relevant manager to see whether this suggestion can be implemented. We will advise the person making the comment if any action is taken.

3.2 Complaints

We define a complaint as 'an expression of dissatisfaction however made about the standard of service, actions, or lack of actions by The Regenda Group, or our staff, which affects an individual customer or group of customers'.

Such expressions of dissatisfaction may relate to: -

- The standard or failure of a service.
- Action or lack of action in response to a request for service.
- Failure to follow an approved policy or procedure.
- Perceived poor attitude or performance of The Regenda Group staff, or people working on behalf of the Group.

3.3 What is not a complaint?

There are some things that are not classed as complaints under the scope of this policy:

- A first-time request for service or advice or making initial contact to report a fault or defect e.g.: informing the Group about a repair that needs doing (for the first time) or requesting a rent account statement.
- An initial request for an explanation of a decision made e.g.: about an allocation of housing.
- A report about a neighbour dispute, a report of Anti-Social Behaviour, or harassment, all of which are covered by a separate Anti-Social Behaviour Policy.
- A query about organisational policy.
- Where the matter being complained about is or has been the subject of legal proceedings. We should not remove these issues from the complaint until legal proceedings have started (i.e. if customer threatens legal proceedings, we should not close the complaint). Where there are multiple issues, and some of these are subject to legal proceedings we will continue to investigate any other issues in line with our complaints process
- This policy does not deal with contractual disputes.
- A complaint about services provided or decisions taken by another organisation, over which The Regenda Group has no control.
- An attempt to reopen a previously concluded complaint, or to have a complaint reconsidered which has already been through our complaints process and where a final decision has been reached.
- We will listen to and take seriously any complaints made about members of staff, which may include attitude, behaviour, misconduct, discrimination, or criminal activity. Such complaints will be investigated under separate management policies and procedures. In some cases, we may not be able to provide detailed feedback about action taken against a member of staff. However, we will attempt to provide as much information as possible following any investigation.
- We will not normally investigate complaints over six months old, unless there are exceptional circumstances (for example: if the customer has been ill, hospitalised or requires additional support or advocacy services to help them make a complaint). We will always consider each case on an individual basis. If a complaint is about a

health and safety or safeguarding issue, we will investigate these, regardless of the 6 month limit.

3.4 Who can make a complaint, compliment, or comment?

Anyone who receives or requests a service from the Group or is affected by a decision or action taken by the Group or is an advocate of such a person. These may include:

- Tenants and members of their households.
- Leaseholders and shared owners.
- Housing applicants.
- Service Users.
- Representatives of complainants such as friends, relatives, Board or Customer Feedback Panel members, with their written permission.
- Designated carers and advocates.
- MP's and elected officials.
- Former tenants.
- Student/Learner.
- Parent/carer.
- Stakeholder.

The Regenda Group recognises the benefits of working with external agencies, which can provide a complainant with greater support tailored to their individual needs.

The Group will offer assistance to those customers who do not feel able, for whatever reason, to make a complaint themselves and will provide extra support where necessary, for example – personal appointments, translation of documents into accessible formats.

3.5 How a complaint, compliment or comment can be made

We are happy to receive customer feedback in a variety of ways and formats to ensure fair access to all customers, including:

- By phone
- In writing
- By e-mail
- In person
- Via the Regenda Group's website / Customer Portal
- Via Social Media (Facebook, Twitter etc.)
- Via Resolver website

3.6 Complaints made via social media

To ensure confidentiality and adhering to GDPR complaints received via social media will be investigated and responded to by phone, email or letter.

3.7 Anonymous Complaints

It is good practice to investigate all complaints even if the source of the complaint is unknown. Therefore, anonymous complaints will be recorded, along with details of any actions taken. This

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is in case the complainant comes forward in the future, or a similar complaint is made by another customer.

3.8 Designated Persons

Under the Localism Act 2011, councillors and MP’s now have an enhanced role in complaint management as ‘Designated Persons’. Complainants can approach MP’s and councillors whenever they wish to. The role of the designated person is to assist in resolving complaints and issues locally. We recognise that the Local Authority, its elected members and MP’s are valuable partners who represent the concerns and needs of individuals and communities and we will continue to support good, effective local working arrangements with them.

3.9 Housing Ombudsman, Property Ombudsman and Financial Ombudsman

Customers can decide not to take their complaint to a Designated Person and instead go straight to the Ombudsman Service. The Housing Ombudsman Service and the Property Ombudsman offer free, impartial and independent advice for the resolution of unresolved disputes between landlords and tenants and property agents and consumers. Financial complaints (such as money or debt advice) can also be made to the Financial Ombudsman Service. Where a customer is unhappy with how their complaint has been handled, they can contact the appropriate Ombudsman service, once they have exhausted our own complaints policy.

Organisation	Contact details	Telephone Number	Website
Housing Ombudsman Service	Exchange Tower Harbour Exchange Square London E14 9GE	0300 111 3000	www.housing-ombudsman.org.uk
The Property Ombudsman	Milford House 43-55 Milford Street Salisbury Wiltshire SP1 2BP	01722 333306	www.tpos.co.uk
The Financial Ombudsman	Exchange Tower, Harbour Exchange, London E14 9SR	0300 123 9123	www.financial-ombudsman.org.uk

3.10 Education Skills Funding Agency

A customer (learner/student) of The Learning Foundry, including parents and guardians, can take their complaint direct to the ESFA for investigation by contacting them directly:

Organisation	ESFA (Education Skills and Funding Agency)	
Contact Details	Customer Services Team, Education and Skills Funding Agency, Cheylesmore House, Quinton Road, Coventry, CV1 2WT Complaints.esfa@education.gov.uk	
Telephone Number	0370 000 2288 Monday to Friday, 9am to 5pm	

Website	https://www.gov.uk/government/publications/complaints-about-post-16-education-and-training-provision-funded-by-esfa/complaints-about-post-16-education-and-training-provision-funded-by-esfa#what-this-complaints-procedure-covers
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Customers of The Learning Foundry can also contact OFSTED directly to make a complaint; see contact details in the section below.

3.11 Early Years Foundation Stage

EYSF guidance states that any provider of childcare must have a complaints procedure. Centre 56 have a process in place to record and monitor any complaints made about its services. A customer of Centre 56, including parents or guardians may also make a complaint to OFSTED by contacting them directly:

Organisation	OFSTED (Office for Standards in Education)
Contact Details	26-32 Store Street Manchester M1 2WD Email: enquiries@ofsted.gov.uk
Telephone Number	0300 123 1231 Monday to Friday, 9am to 5pm
Website	https://contact.ofsted.gov.uk/online-complaints

3.12 Construction

M&Y is voluntarily registered with the Considerate Construction Scheme (CCS) and agree to abide by the Code of Considerate Practice, designed to encourage best practice beyond statutory requirements. If members of the public are unhappy they can contact the CCS who can act as a mediator between the complainant and us.

Organisation	Considerate Construction Scheme
Contact Details	Considerate Constructors Scheme PO Box 75, Ware SG12 0YX Email: enquiries@ccscheme.org.uk
Telephone Number	0800 783 1423
Website	https://www.ccscheme.org.uk/

www.regenda.org.uk
0344 736 0066
info@regenda.org.uk

3.13 Compensation

Our prime focus for dealing with complaints is to resolve and learn from them and to offer compensation as the exception, not the norm. Where we recognise things have gone wrong, we may offer compensation, for example by way of a payment, reduction in charge or emotional compensation as a token of how sorry we are.

Further information is in our separate Discretionary Compensation Policy.

3.14 Unreasonable and resource intensive customer behaviour

A separate policy, 'Managing Unreasonable and Resource Intensive Customer Behaviour' is in place, relating to those relatively few customers whose actions or behaviour we consider unreasonable whilst making their complaint.

4. Group Principles 'Making it Right'

The Group is committed to getting services right first time and ensuring that we accept responsibility and accountability for the times when this does not happen.

All Group members, all will adopt and embrace the following guiding principles:

- We will have a positive approach to all customer feedback and ensure it is welcomed. All expressions of dissatisfaction will be taken seriously and acted upon appropriately and in confidence.
- Complaints that cannot be resolved first time will be escalated. Our final response will be thorough and explain the next steps for the customer if they remain unhappy.
- We will be responsive, approachable and helpful at all stages of the complaint's procedure. No customer will suffer any disadvantage as a result of making a complaint.
- We are committed to making it easy for customers and other stakeholders to provide feedback – positive or negative – and will use this opportunity to learn about our strengths and understand our weaknesses and improve.
- We will be flexible in our approach and help our customers through the complaints process in a way that works best for them.
- We will take ownership of a complaint, act quickly to identify the problem and put it right straight away. Our focus is always on resolving issues at the first stage wherever possible.
- The complaint handler will be able to act sensitively and fairly, and have the authority and autonomy to act to resolve disputes quickly and fairly, having access to staff at all levels to facilitate quick resolution of complaints. Telephone contact should always be our first channel of response to our customer, unless the customer has stipulated differently.
- We will keep the customer informed throughout the complaints process and where the issue is complex and requires further investigation or review, we will respond within agreed timescales. We recognise that

quality as well as time is important.

- We will keep clear, transparent and accurate records and can account for the decisions we have made.
- We will have clear service standards and simple and accessible procedures to support this policy, so that customers know what to expect. We will involve our customers in reviewing processes to make sure they are inclusive and fit for purpose.
- We will ask customers how satisfied they were with how we handled their complaint and how satisfied they are with the solution.
- We will monitor all comments, compliments and complaints received and provide feedback to customers about how we will use this information to improve our services.

5. Access and communication

The Regenda Group is committed to ensuring that our services are accessible to everyone. We will seek alternative methods of access and services delivery where barriers perceived or real may exist that may make it difficult for people to work for us or use our services.

6. Associated documents

6.1. Associated legislation, regulation and guidance

Associated legislation, regulation and external standards
HCA Regulatory Framework
CIH Complaints Charter
HouseMark
Localism Act 2011
Institute of Customer Service
Education Skills Funding Agency
Housing Act 1996 (schedule 2)
General Data Protection Act 2018
Equality Act 2010
Housing Ombudsman Service
Property Ombudsman Service
Considerate Construction Scheme
ESFA
Considerate Construction Scheme
Financial Ombudsman

Financial Conduct Authority

6.2. Associated The Regenda Group / Group documents / guidance

Associated The Regenda Group / Group documents / guidance

Discretionary Compensation Policy

Managing Unreasonable and Resource Intensive Customer Behaviour Policy

Anti-Social Behaviour Policy

Customer Focus Strategy

Regenda Service Promises

7. Equality, diversity and human rights

The Regenda Group is committed to ensuring that no person or group of persons will be treated less favourably than another person or group of persons and will carry out our duty with positive regard for the following protected characteristics: age, disability, gender reassignment, marriage and civil partnerships, pregnancy and maternity, race, religion, sex, sexual orientation.

We also recognise that some people experience disadvantage due to their socioeconomic circumstances, employment status, class, appearance, responsibility for dependants, unrelated criminal activities, being HIV positive or with AIDS, or any other matter which causes a person to be treated with injustice. Regenda will also ensure that all services and actions are delivered within the context of current Human Rights legislation.

8. Quality management

We will maintain detailed records of all complaints and feedback and provide reports on performance, trends and any lessons learned to meet relevant customer and stakeholder requirements. We will publish our performance, including the number, nature and outcome of complaints on an annual basis.

Complaints and customer feedback will be used as a source of learning and any knowledge gained will be applied to improve our service. We will benchmark our performance measures with other organisations as appropriate.

Responsibility for monitoring recorded complaints will sit with each subsidiary and reported internally to each Senior Management Team on a monthly basis.

Performance on complaints will be monitored centrally within the Business Transformation Team and performance will be reported monthly for Regenda Homes and Redwing, with a wider report being presented to Executive Team on a quarterly basis covering all subsidiaries.

Reference	Name
RGCOMP01	Number of compliments
RGCOMP03	Number of staff complaints
RGCOMP04	% of staff complaints acknowledged within target

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RGCOMP05	Number of complaints (first resolution)
RGCOMP06	% first resolution complaints resolved within target
RGCOMP07	% of stage 1 complaints acknowledged within target – exc staff complaints
RGCOMP08	% of stage 1 complaints resolved within target – exc staff complaints
RGCOMP09	Number of stage 1 complaint escalated to stage 2
RGCOMP10	Number of stage 2 complaints – upheld
RGCOMP11	Number of Ombudsman complaints
RGCOMP12	% First Time Response resolved within 10 working days
RGCOMP13	% First Time Response resolved within 20 working days
RGCOMP14	% Stage 1 Response resolved within 20 working days
RGCOMP15	% Stage 1 Response resolved within 30 working days

9. Risk management

Risk reference	Name
RGOR32	Failure to manage customer complaints
RWOR12	Failure to manage customer complaints effectively
MPROR04	Failure to manage customer complaints effectively
RH OR1.12	Failure to effectively resolve complaints